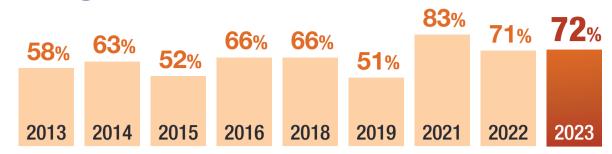


2023 Türkiye Talent Shortage

Türkiye Talent Shortage Over Time

72% of employers report difficulty finding the skilled talent they need in 2023.



Skillsets Employers are Seeking Most

Human strengths stand out in the digital age.

-<u>`</u>ਊ-&&&

Top 5 Soft Skills

- 1 | Creativity & Originality 38% 2 | Reasoning & Problem-Solving 32%
- 3 | Collaboration & Teamwork 31%

Top 5 Technical Skills





Talent Shortages Across Industries

From Health Care & Life Sciences to Communication Services, employers cannot find the skilled talent they need.





+79% Transport, Logistics &, **Automotive**

Consumer Goods &



+72%







: : 🗆



Information Technology

+76% **Services**



Communication **Services**



& Real Estate

+70% Industrials & Materials



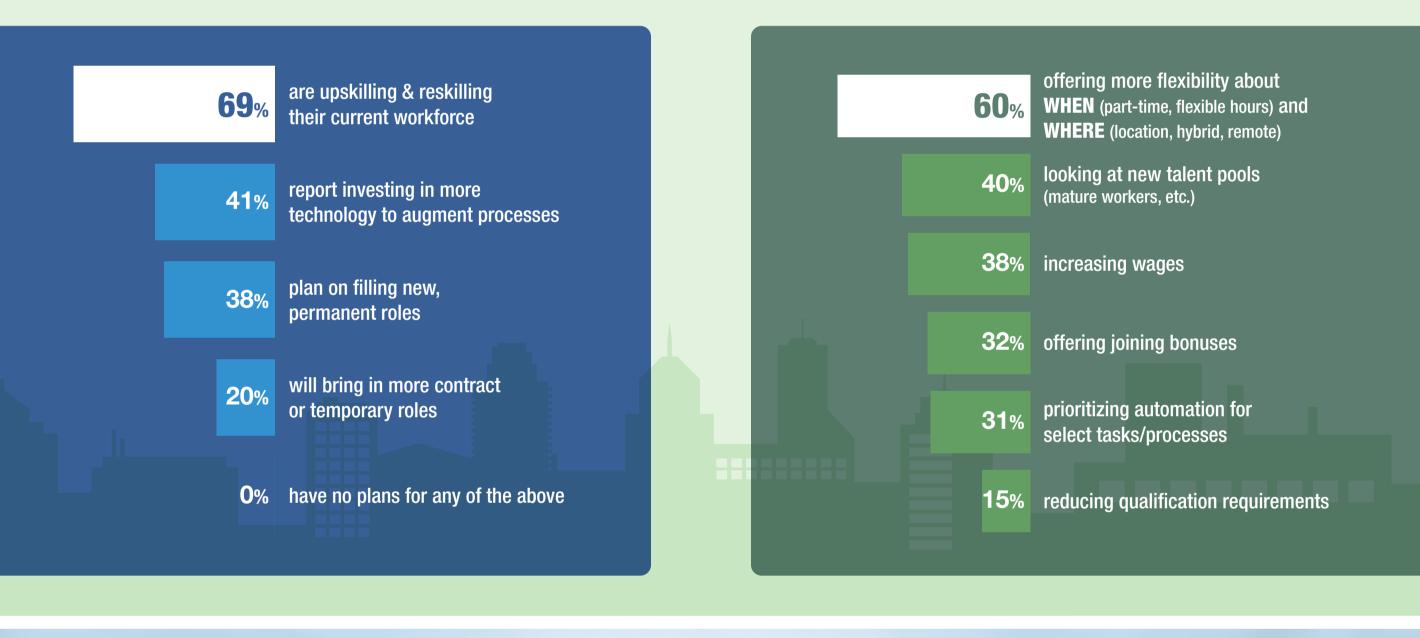
How Employers are Addressing the Skills Gap

Organizations are planning to invest in their people more than ever before.

Overcoming Talent Shortages

60% of employers plan to offer more flexibility

in when or where to work as talent scarcity grows.



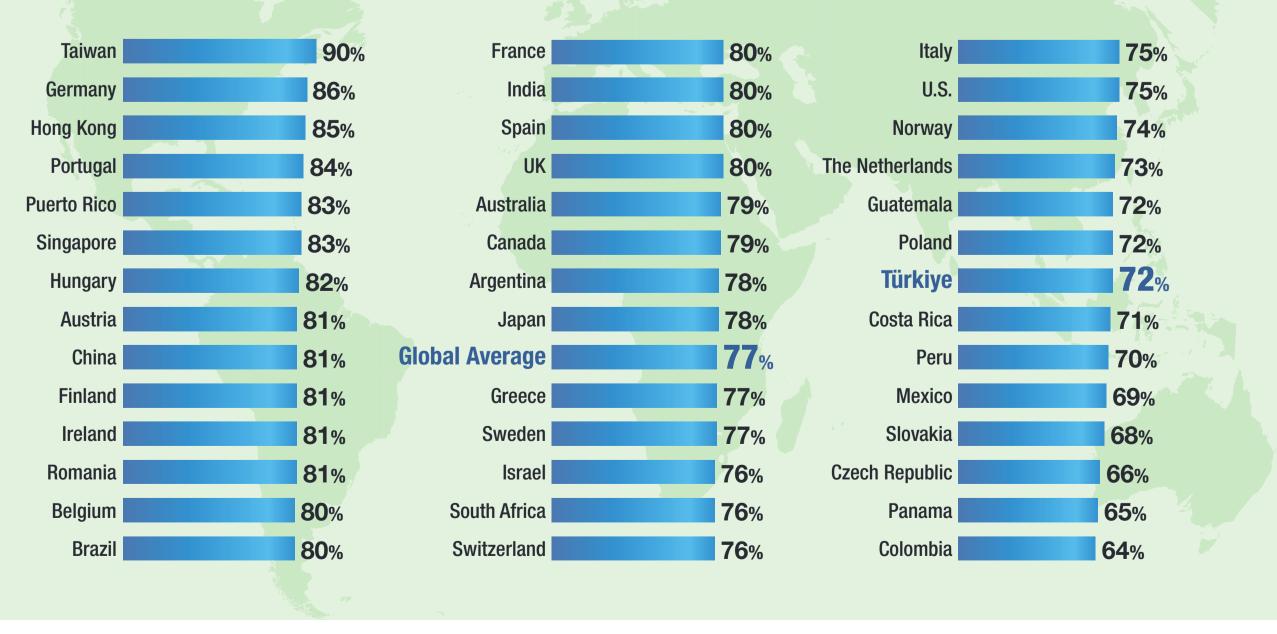
Cross-Border Teams Bridging Talent Gaps

As hiring demand continues despite growing talent scarcity, 44% of employers are willing to hire internationally, although 20% are not planning to accelerate this.



Global Talent Shortage Reaches a 17-Year-High

Nearly 4 in 5 employers globally report difficulty filling open roles with the biggest impacts being felt in Taiwan, Germany, and Hong Kong.



A Holistic Talent Strategy

To keep pace, an effective talent strategy should comprise a mix of four key elements:

Build Invest in learning and development to grow your talent pipeline

Buy Go to the external market to attract talent that can't be built in-house

Borrow Cultivate

communities of talent outside the organization

Bridge

Help people move on or move up to new roles within the organization

ManpowerGroup surveyed nearly 39,000 employers across 41 countries in January 2023. Explore the data at manpowergroup.com/talentshortage

Stay Connected: in y f 0 D



Manpower[®]



